

Shoulder to Shoulder, Inc.

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November 10, 2004

Dear Shoulder to Shoulder Supporter:

I am writing you again this year to ask for your financial support of Shoulder to Shoulder. It is a privilege to be involved with Shoulder to Shoulder as it is a project that I believe has tremendous impact on the poor. In a recent book published by the World Bank, "Voices of the Poor," Deepa Narayan, the editor, summarized the interviews of 50,000 poor people across the world. When asked who helps them, the resounding conclusion was - our neighbors help us the most. This is why I believe that Shoulder to Shoulder is so effective. It is because we believe in empowering communities to improve their health, nutrition and education mostly through their own initiative. Consider just a few of Shoulder to Shoulder's accomplishments this year:

- A new dentist was hired to provide full time dental care to Santa Lucia
- All of the Yo Puedo entrepreneur projects in the remote schools are still operating – three years after the funding ended. Rural schools are helping girls to improve their self esteem through these projects.
- 1,500 school children in 15 schools are fed every day.
- A group of college students from Miami University organized a service learning project where groups of students spent 2 weeks in each of 4 rural schools and then returned to the U.S. to raise support to help the teachers in the classroom. Each school will receive support for books, maps, desks and other educational materials.
- The Shoulder to Shoulder model has expanded now to include the following academic health centers most with their own boards and fundraising efforts:
 - University of Pittsburgh
 - University of Rochester
 - Baylor University
 - Brown University
 - University of North Carolina
 - Wake Forest
- In addition, Chris Lewis, M.D. a graduate of our Residency Program in Cincinnati and long time supporter of Shoulder to Shoulder has started a Shoulder to Shoulder project in Tanzania. His first trip occurred this fall.

Your continued support of Shoulder to Shoulder is greatly appreciated. It is a model that works and enables volunteers to give their time in a way that is intelligent, cost-effective and caring. Communities become empowered to help themselves. Your donation will be used to continue to pay our staff and expenses in Honduras and enable us to help other U.S. institutions start new projects in new communities. Please accept this Shoulder to Shoulder calendar as an appreciation of your past and current donations. We appreciate your confidence in our stewardship of your resources.

Sincerely,

Jeffery E. Heck, M.D. Executive Director
On behalf of the Board of Shoulder to Shoulder

